

**BUDGET  
REPORT  
FOR THE YEAR ENDING AUGUST 31, 2022**

[Education Act, Sections 139(2)(b) and 244]

**0045 Connect Charter School Society**

**Legal Name of School Jurisdiction**

5915 Lewis Dr SW, Calgary, T33 5Z4; 403-282-2890 ext 121; amanda.a@connectcharter.ca

**Contact Address, Telephone & Email Address**

**BOARD CHAIR**

Mr. Dave Robinson

Name



Signature

**SUPERINTENDENT**

Mr. Chris Gilmour

Name



Signature

**SECRETARY TREASURER or TREASURER**

Ms. Amanda Au-Yeung

Name



Signature

**Certified as an accurate summary of the year's budget as approved by the Board  
of Trustees at its meeting held on**


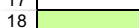
May 11, 2021

Date

c.c. Alberta Education  
c/o Jianan Wang, Financial Reporting & Accountability Branch  
8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5  
Phone: (780) 427-3855  
E-MAIL: EDC.FRA@gov.ab.ca

**TABLE OF CONTENTS**

	Page
<b>BUDGETED STATEMENT OF OPERATIONS &amp; ALLOCATION OF EXPENSES (BY OBJECT)</b>	<b>3</b>
<b>BUDGETED SCHEDULE OF PROGRAM OPERATIONS</b>	<b>4</b>
<b>BUDGETED SCHEDULE OF FEE REVENUE</b>	<b>5</b>
<b>PROJECTED STATEMENT OF CHANGES IN ACCUMULATED OPERATING SURPLUS</b>	<b>6</b>
<b>SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES</b>	<b>7</b>
<b>BUDGETED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS</b>	<b>8</b>
<b>PROJECTED STUDENT STATISTICS</b>	<b>9</b>
<b>PROJECTED STAFFING STATISTICS</b>	<b>10</b>

15 Color coded cells:  
 16  blue cells: require the input of data/descriptors wherever applicable.       grey cells: data not applicable - protected  
 17  green cells: populated based on information previously submitted       white cells: within text boxes REQUIRE the input of points and data.  
 18  yellow cells: to be completed when yellow only.

**HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2021/2022 BUDGET REPORT**

21 The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into  
 22 consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year  
 23 Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will  
 24 support the jurisdiction's plans.

**Budget Highlights, Plans & Assumptions:**

28 AOS - We have a budget deficit for 2020/21 and 2021/22.

30 We are currently using our AOS on capital expenditure to purchase a Field Experience Site. We will be making a down  
 31 payment of \$150,000 with our operating reserves. The balance of \$850,000 will be leased over 10 years. This will enable  
 32 outdoor and land-based learning opportunities.

34 We budget six Educational Assistants to support teachers and students this is in align with our Board Priority.

**Significant Business and Financial Risks:**

**Inclusive Education funding / SLS funding**

42 Inclusive Education is currently underfunded by \$236,000 (2020/21). We currently receive 72% less compared to non-charter  
 43 schools in the new funding framework for SLS funding. This has created the need to access our accumulated operating  
 44 surplus.

**Meeting Charter Mandates**

48 Administrative staff have taken on the responsibilities associated with external collaboration one of the mandates of charter  
 49 schools. As this necessary function is currently not funded, administrative time and focus is being diverted away from teaching  
 50 and learning. In the past Connect Charter school has been able to dedicate some funds to this function, but as more and more  
 51 demands are being placed upon the school as an inclusive education setting, fewer resources are available to external  
 52 collaboration efforts.

**Facility Maintenance**

57 Having control over IMR funding would allow for predictable and sustainable funding for necessary improvements to our  
 58 students' learning environment. There are a number of capital improvements needs at the school and are listed in our Facility  
 59 and Capital Plan. A high priority item is the brick masonry on the envelope of the school is compromised in a number of areas.  
 60 Some windows in the school are the original (1965) single glazing and the anodized aluminum frames are in poor condition.

**BUDGETED STATEMENT OF OPERATIONS**  
for the Year Ending August 31

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual Audited 2019/2020
<b>REVENUES</b>			
Government of Alberta	\$ 6,231,124	\$ 5,990,234	\$ 5,795,434
Federal Government and First Nations	\$ -	\$ 0	\$ 100
Out of province authorities	\$ -	\$ 0	\$ 0
Alberta Municipalities-special tax levies	\$ -	\$ 0	\$ 0
Property taxes	\$ -	\$ 0	\$ 0
Fees	\$ 842,510	\$ 863,386	\$ 682,891
Sales of services and products	\$ 202,500	\$ 216,500	\$ 223,273
Investment income	\$ 5,000	\$ 10,000	\$ 19,786
Gifts and donations	\$ 45,000	\$ 45,000	\$ 64,492
Rental of facilities	\$ 5,000	\$ 5,000	\$ 9,640
Fundraising	\$ 80,000	\$ 80,000	\$ 29,754
Gains on disposal of capital assets	\$ 10,000	\$ 10,000	\$ 17,873
Other revenue	\$ -	\$ 0	\$ 74,676
<b>TOTAL REVENUES</b>	\$ 7,421,134	\$ 7,220,120	\$ 6,917,919
<b>EXPENSES</b>			
Instruction - Pre K	\$ -	\$ 0	
Instruction - K to Grade 12	\$ 5,974,520	\$ 5,900,988	\$ 5,748,653
Operations & maintenance	\$ 643,573	\$ 503,928	\$ 498,071
Transportation	\$ 581,500	\$ 581,500	\$ 442,022
System Administration	\$ 353,988	\$ 334,700	\$ 326,538
External Services	\$ -	\$ 0	\$ 0
<b>TOTAL EXPENSES</b>	\$ 7,553,581	\$ 7,321,116	\$ 7,015,284
<b>ANNUAL SURPLUS (DEFICIT)</b>	(\$132,447)	(\$100,996)	(\$97,365)

**BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)**  
for the Year Ending August 31

INPUT PRE-K EXPENSE

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual Audited 2019/2020
<b>EXPENSES</b>			
Certificated salaries	\$ 3,577,619	\$ 3,474,058	\$ 3,432,486
Certificated benefits	\$ 696,200	\$ 677,700	\$ 689,090
Non-certificated salaries and wages	\$ 780,211	\$ 731,800	\$ 703,721
Non-certificated benefits	\$ 192,874	\$ 181,095	\$ 181,945
Services, contracts, and supplies	\$ 2,069,457	\$ 2,090,763	\$ 1,888,712
<b>Capital and debt services</b>			
<b>Amortization of capital assets</b>			
Supported	\$ 200,000	\$ 0	\$ 0
Unsupported	\$ 35,220	\$ 163,700	\$ 118,359
<b>Interest on capital debt</b>			
Supported	\$ -	\$ 0	\$ 0
Unsupported	\$ -	\$ 0	\$ 0
<b>Other interest and finance charges</b>	\$ 2,000	\$ 2,000	\$ 971
<b>Losses on disposal of capital assets</b>	\$ -	\$ 0	\$ 0
<b>Other expenses</b>	\$ -	\$ 0	\$ 0
<b>TOTAL EXPENSES</b>	\$ 7,553,581	\$ 7,321,116	\$ 7,015,284

**BUDGETED SCHEDULE OF PROGRAM OPERATIONS**  
for the Year Ending August 31

REVENUES	Approved Budget 2021/2022									Actual Audited 2019/20
	Instruction				Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre K	Third Year K- Severe	Moderate Language Delay (Code 48)	K - Grade 12						
(1) Alberta Education	\$ -	\$ -	\$ -	\$ 4,927,385	\$ 700,520	\$ 254,137	\$ 349,082	\$ -	\$ 6,231,124	\$ 5,795,434
(2) Alberta Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(3) Other - Government of Alberta	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(4) Federal Government and First Nations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ -	\$ -	\$ -	\$ 535,960	\$ -	\$ 306,550	\$ -	\$ -	\$ 842,510	\$ 682,891
(10) Sales of services and products	\$ -	\$ -	\$ -	\$ 202,500	\$ -	\$ -	\$ -	\$ -	\$ 202,500	\$ 223,273
(11) Investment income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 19,786
(12) Gifts and donations	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 64,492
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 9,640
(14) Fundraising	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 29,754
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 17,873
(16) Other revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,676
<b>(17) TOTAL REVENUES</b>	\$ -	\$ -	\$ -	\$ 5,805,845	\$ 700,520	\$ 560,687	\$ 354,082	\$ -	\$ 7,421,134	\$ 6,917,919
<b>EXPENSES</b>										
(18) Certificated salaries	\$ -	\$ -	\$ -	\$ 3,447,619	\$ -	\$ -	\$ 130,000	\$ -	\$ 3,577,619	\$ 3,432,486
(19) Certificated benefits	\$ -	\$ -	\$ -	\$ 663,700	\$ -	\$ -	\$ 32,500	\$ -	\$ 696,200	\$ 689,090
(20) Non-certificated salaries and wages	\$ -	\$ -	\$ -	\$ 464,684	\$ 195,527	\$ 25,000	\$ 95,000	\$ -	\$ 780,211	\$ 703,721
(21) Non-certificated benefits	\$ -	\$ -	\$ -	\$ 114,374	\$ 53,000	\$ 3,500	\$ 22,000	\$ -	\$ 192,874	\$ 181,945
(22) SUB - TOTAL	\$ -	\$ -	\$ -	\$ 4,690,377	\$ 248,527	\$ 28,500	\$ 279,500	\$ -	\$ 5,246,904	\$ 5,007,242
(23) Services, contracts and supplies	\$ -	\$ -	\$ -	\$ 1,268,143	\$ 175,826	\$ 553,000	\$ 72,488	\$ -	\$ 2,069,457	\$ 1,888,712
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -
(25) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ -	\$ 16,000	\$ 19,220	\$ -	\$ -	\$ -	\$ 35,220	\$ 118,359
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ 971
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>(31) TOTAL EXPENSES</b>	\$ -	\$ -	\$ -	\$ 5,974,520	\$ 643,573	\$ 581,500	\$ 353,988	\$ -	\$ 7,553,581	\$ 7,015,284
<b>(32) OPERATING SURPLUS (DEFICIT)</b>	\$ -	\$ -	\$ -	\$ (168,675)	\$ 56,947	\$ (20,813)	\$ 94	\$ -	\$ (132,447)	\$ (97,365)

**BUDGETED SCHEDULE OF FEE REVENUE**  
for the Year Ending August 31

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual 2019/2020
<b>FEES</b>			
TRANSPORTATION	\$306,550	\$283,600	\$215,109
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$15,500	\$15,500	\$16,349
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$31,200	\$31,200	\$29,343
<b>FEES TO ENHANCE BASIC INSTRUCTION</b>			
Technology user fees	\$161,600	\$216,000	\$234,282
Alternative program fees	\$0	\$0	\$0
Fees for optional courses	\$0	\$0	\$0
ECS enhanced program fees	\$0	\$0	\$0
<b>ACTIVITY FEES</b>			
Other fees to enhance education                      Outdoor Education trips	\$141,000	\$210,420	\$100,583
<b>NON-CURRICULAR FEES</b>			
Extra-curricular fees	\$0	\$0	\$0
Non-curricular goods and services	\$0	\$0	\$0
<b>NON-CURRICULAR TRAVEL</b>			
	\$0	\$0	\$0
<b>OTHER FEES</b>			
	\$0	\$0	\$0
<b>TOTAL FEES</b>	<b>\$842,510</b>	<b>\$863,386</b>	<b>\$682,891</b>

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual 2019/2020
Cafeteria sales, hot lunch, milk programs	\$120,000	\$120,000	\$100,436
Special events	\$0	\$0	\$0
Sales or rentals of other supplies/services	\$0	\$0	\$0
International and out of province student revenue	\$0	\$0	\$0
Adult education revenue	\$0	\$0	\$0
Preschool	\$0	\$0	\$0
Child care & before and after school care	\$0	\$0	\$0
Lost item replacement fees	\$0	\$0	\$0
Other (describe)                      Laptop / Ipad self insurance	\$37,500	\$36,000	\$36,520
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	\$0	
Other (describe)	\$0	\$0	
<b>TOTAL</b>	<b>\$157,500</b>	<b>\$156,000</b>	<b>\$136,956</b>

**PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)**  
for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING SURPLUS (2+3+4+7)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
						OPERATING RESERVES	CAPITAL RESERVES
<b>Actual balances per AFS at August 31, 2020</b>	\$879,289	\$111,169	\$0	\$768,120	(\$0)	\$768,120	\$0
<b>2020/2021 Estimated impact to AOS for:</b>							
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	(\$100,996)			(\$100,996)	(\$100,996)		
Estimated board funded capital asset additions		\$200,000		(\$200,000)	\$0	(\$200,000)	\$0
Estimated disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Estimated amortization of capital assets (expense)		(\$271,000)		\$271,000	\$271,000		
Estimated capital revenue recognized - Alberta Education		\$200,000		(\$200,000)	(\$200,000)		
Estimated capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$0		\$0	\$0		
Estimated reserve transfers (net)				\$0	\$29,996	(\$29,996)	\$0
Estimated assumptions/transfers of operations - capital lease addit	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Estimated Balances for August 31, 2021</b>	\$778,293	\$240,169	\$0	\$538,124	(\$0)	\$538,124	\$0
<b>2021/22 Budget projections for:</b>							
Budgeted surplus(deficit)	(\$132,447)			(\$132,447)	(\$132,447)		
Projected board funded capital asset additions		\$50,000		(\$50,000)	\$0	(\$50,000)	\$0
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		(\$235,220)		\$235,220	\$235,220		
Budgeted capital revenue recognized - Alberta Education		\$200,000		(\$200,000)	(\$200,000)		
Budgeted capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$0		\$0	\$0		
Projected reserve transfers (net)				\$0	\$97,227	(\$97,227)	\$0
Projected assumptions/transfers of operations - capital lease addit	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Projected Balances for August 31, 2022</b>	\$645,846	\$254,949	\$0	\$390,897	(\$0)	\$390,897	\$0

**SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES**  
for the Year Ending August 31

		Unrestricted Surplus Usage			Operating Reserves Usage			Year Ended		
		Year Ended			Year Ended			Year Ended		
		31-Aug-2022	31-Aug-2023	30-Aug-2024	31-Aug-2022	31-Aug-2023	30-Aug-2024	31-Aug-2022	31-Aug-2023	30-Aug-2024
<b>Projected opening balance</b>		(\$0)	(\$0)	(\$0)	\$538,124	\$390,897	\$390,897	\$0	\$0	\$0
<b>Projected excess of revenues over expenses (surplus only)</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0						
<b>Budgeted disposal of unsupported tangible capital assets</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
<b>Budgeted amortization of capital assets (expense)</b>	Amortization	\$235,220	\$0	\$0		\$0	\$0			
<b>Budgeted capital revenue recognized</b>	CMR	(\$200,000)	\$0	\$0		\$0	\$0			
<b>Budgeted changes in Endowments</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Budgeted unsupported debt principal repayment</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Projected reserves transfers (net)</b>	Unsupported amortization to capital reserves	\$97,227	\$0	\$0	(\$97,227)	\$0	\$0	\$0	\$0	\$0
<b>Projected assumptions/transfers of operations</b>	Techonology asset renewal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Increase in (use of) school generated funds</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>New school start-up costs</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Decentralized school reserves</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Non-recurring certificated remuneration</b>	Grid creep, net salary increases	\$0	\$0	\$0		\$0	\$0			
<b>Non-recurring non-certificated remuneration</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Non-recurring contracts, supplies &amp; services</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Professional development, training &amp; support</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Transportation Expenses</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Operations &amp; maintenance</b>	Increased insurance costs - unsupported	\$0	\$0	\$0		\$0	\$0			
<b>English language learners</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>System Administration</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>OH&amp;S / wellness programs</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>B &amp; S administration organization / reorganization</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Debt repayment</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>POM expenses</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Non-salary related programming costs (explain)</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - School building &amp; land</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Technology</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Vehicle &amp; transportation</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Administration building</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - POM building &amp; equipment</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Repairs &amp; maintenance - Other (explain)</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
<b>Capital costs - School land &amp; building</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - School modernization</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - School modular &amp; additions</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - School building partnership projects</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Technology</b>	Techonology asset renewal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Vehicle &amp; transportation</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Administration building</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - POM building &amp; equipment</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital Costs - Furniture &amp; Equipment</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Capital costs - Other</b>	Reallocate to Row 41-48 or Describe Asset	\$0	\$0	\$0	(\$50,000)	\$0	\$0	\$0	\$0	\$0
<b>Building leases</b>	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Operating Reserves Usage (operating deficit)</b>	Explanation - add'l space on AOS3 / AOS4	(\$132,447)	\$0	\$0		\$0	\$0		\$0	\$0
Other 2 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 3 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 4 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
<b>Estimated closing balance for operating contingency</b>		(\$0)	(\$0)	(\$0)	\$390,897	\$390,897	\$390,897	\$0	\$0	\$0

Total surplus as a percentage of 2020 Expenses	5.17%	5.17%	5.17%
ASO as a percentage of 2020 Expenses	5.17%	5.17%	5.17%





**PROJECTED STUDENT STATISTICS  
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Budgeted 2021/2022 (Note 2)	Actual 2020/2021	Actual 2019/2020	Notes
<b>Kindergarten, and Grades 1 to 12</b>				
<b>Eligible Funded Students:</b>				
Kindergarten	-	-	-	Head count
Kindergarten program hours	-	-	-	Minimum: 475 hours
Kindergarten FTE's Enrolled	-	-	-	0.5 times Head Count
Grades 1 to 9	624	631	624	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	-	-	-	Head count
Grades 10 to 12 - 4th year	-	-	-	Head count
Grades 10 to 12 - 4th year FTE	-	-	-	0.5 times Head Count
Grades 10 to 12 - 5th year	-	-	-	Head count
Grades 10 to 12 - 5th year FTE	-	-	-	0.25 times Head Count
Total FTE	624	631	624	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change and VA for change > 3% or < -3%	-1.1%	1.1%		
<b>Other Students:</b>				
Total	-	-	-	Note 3
<b>Total Net Enrolled Students</b>	624	631	624	
<b>Home Ed Students</b>	-	-	-	Note 4
<b>Total Enrolled Students, Kindergarten, and Grades 1-12</b>	624	631	624	
Percentage Change	-1.1%	1.1%		
<b>Of the Eligible Funded Students:</b>				
Students with Severe Disabilities	17	12	10	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	105	154	96	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
Students with Third Year K-Severe	-	-	-	FTE of students with third year kindergarten disabilities as reported by the board via PASI.
Students with Moderate Language Delay (Code 48)	-	-	-	FTE of students with moderate language code 48 delay disabilities as reported by the board via PASI.
<b>Pre - Kindergarten (Pre - K)</b>				
<b>Eligible Funded Children</b>	-	-	-	Children between the age of 2 years 8 months and 4 years 8 months.
<b>Other Children</b>	-	-	-	Children between the age of 2 years 8 months and 4 years 8 months.
<b>Total Enrolled Children - Pre - K</b>	-	-	-	
<b>Program Hours</b>	-	-	-	Minimum: 400 Hours
<b>FTE Ratio</b>	-	-	-	Actual hours divided by 800
<b>FTE's Enrolled, Pre - K</b>	-	-	-	
Percentage Change and VA for change > 3% or < -3%	0.0%	0.0%		
<b>Of the Eligible Funded Children:</b>				
Students with Severe Disabilities (PUF)	-	-	-	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	-	-	-	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
<b>NOTES:</b>				
1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.				
2) Budgeted enrolment is to be based on best information available at time of the 2021/2022 budget report preparation.				
3) Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.				
4) Because they are funded separately, Home Education students are not included with total net enrolled students.				

**PROJECTED STAFFING STATISTICS  
FULL TIME EQUIVALENT (FTE) PERSONNEL**

	Budget 2021/22		Actual 2020/21		Actual 2019/20		Notes
	Total	Union Staff	Total	Union Staff	Total	Union Staff	
<b>CERTIFICATED STAFF</b>							
School Based	35	-	39	-	36	-	Teacher certification required for performing functions at the school level.
Non-School Based	1	-	1	-	1	-	Teacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	36.0	-	39.6	-	36.5	-	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage Change and VA for change > 3% or < -3%	-9.1%		8.5%		-1.4%		
If an average standard cost is used, please disclose rate:							
Student F.T.E. per certificated Staff	17.33333333		15.9		17.1		
<b>Certificated Staffing Change due to:</b>							
Enrolment Change							If negative change impact, the small class size initiative is to include any/all teachers retained.
Other Factors	(4)	-					Descriptor (required): 3 extra teachers for online learning during Covid-19 pandemic and duty to accommodate.
Total Change	(3.6)	-					Year-over-year change in Certificated FT Year-over-year change in Certificated FTE
<b>Breakdown, where total change is Negative:</b>							
Continuous contracts terminated	-	-	FTEs				
Non-permanent contracts not being renewed	3	-	FTEs				
Other (retirement, attrition, etc.)	-	-	Descriptor (required):				3 extra teachers for online learning during Covid-19 pandemic and duty to accommodate.
Total Negative Change in Certificated FTEs	3.0	-	Breakdown required where year-over-year Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.				
<i>Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):</i>							
<b>Certificated Number of Teachers</b>							
Permanent - Full time	29	-	28	-	29		
Permanent - Part time	1	-	1	-	1		
Probationary - Full time	-	-	-	-	-		
Probationary - Part time	-	-	-	-	-		
Temporary - Full time	2	-	2	-	4		
Temporary - Part time	3	-	3	-	2		
<b>NON-CERTIFICATED STAFF</b>							
Instructional - Education Assistants	6	-	6	-	6	-	Personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction
Instructional - Other non-certificated instruction	4	-	4	-	4	-	Personnel providing instruction support for schools under 'Instruction' program areas other than EAs
Operations & Maintenance	4	-	4	-	4	-	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	0	-	-	-	-	-	Bus drivers employed, but not contracted
Transportation - Other Staff	1	-	1	-	0	-	Other personnel providing direct support to the transportation of students to and from school other than bus drivers employed
Other	1	-	1	-	1	-	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	16.2	-	15.5	-	14.6	-	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	4.9%		5.8%		11.0%		
<b>Explanation of Changes to Non-Certificated Staff:</b>							
School based FTE includes 2.0 FTE as Substitute Teachers; Certificated teachers, temporary part-time is sub teachers							
<b>Additional Information</b>							
Are non-certificated staff subject to a collective agreement? <input type="checkbox"/> No <input type="checkbox"/>							
Please provide terms of contract for 2020/21 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTE's.							